

#### **Making What Matters Happen:**

#### **Leading with MTSS**





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- ➤ Maintain a strong sense of leadership
- Reflect, celebrate, wonder, and breathe
- Look at some big ideas around MTSS
- > Have courageous conversations
- Establish a common language, common understanding for the work of school improvement
- > Ideate!

#### Nebraska Key Initiatives and Efforts







#### 2017-2026 STRATEGIC VISION AND DIRECTION

Nebraska State Board of Education and Nebraska Department of Education





Essential Element: Shared Leadership-Leadership and a culture of collaboration are essential to the success of an MTSS Framework. This is not a process led by special education, nor is it led by general education; rather, it is a joint effort of problem solving on behalf of districts, schools, classrooms, and individual students. To have a strona MTSS Framework, districts must have an effective leadership team, as well as school level support teams.

AQUESTT Tenet: Educator Effectiveness-Educator effectiveness ensures that students are surrounded by effective educators throughout their learning experiences such that schools and districts develop effective teachers and leaders who establish a culture of success by focusing on the Nebraska Teacher and Principal Performance Framework, professional development, building leadership supports and effective local policy makers and superintendents.



Teaching

## Two basic questions...

Are you happy with your data?

Is every classroom one you would put your own flesh and blood?

## **Definition of MTSS in ESSA**

..."a comprehensive continuum of evidence- based, systemic practices to support a rapid response to students' needs, with regular observation to facilitate data-based instructional decision making"

• (Title IX, Sec. 8002(33)

#### MTSS and Nebraska ESSA Plan

...Multi-Tiered Systems of Support (MTSS) emphasizes the use of evidenced-based strategies or interventions plus high levels of fidelity of the chosen intervention system...

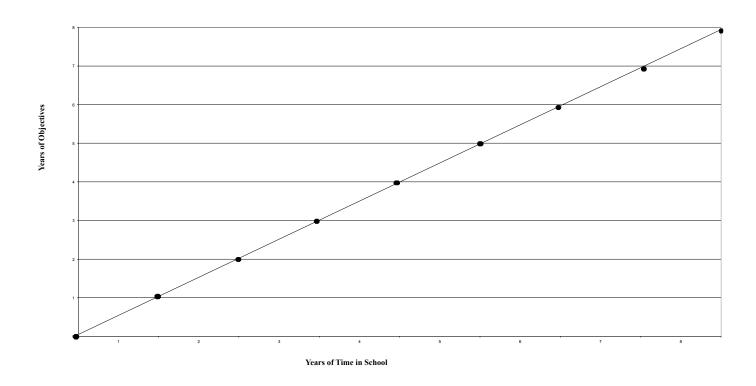
... MTSS best practices include having a team-based approach for implementation...



#### Lake Wobegon

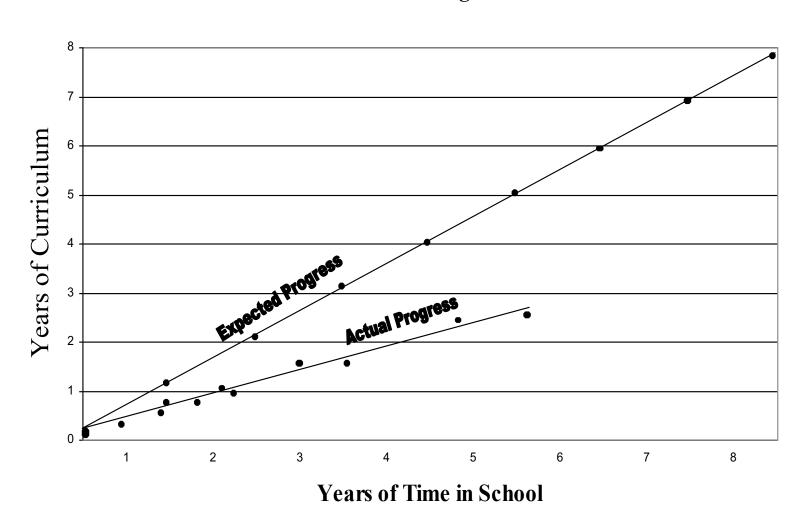
(...all the women are strong, all the men are good looking and all the children are above average...)

#### **Expected Course of Student Learning**



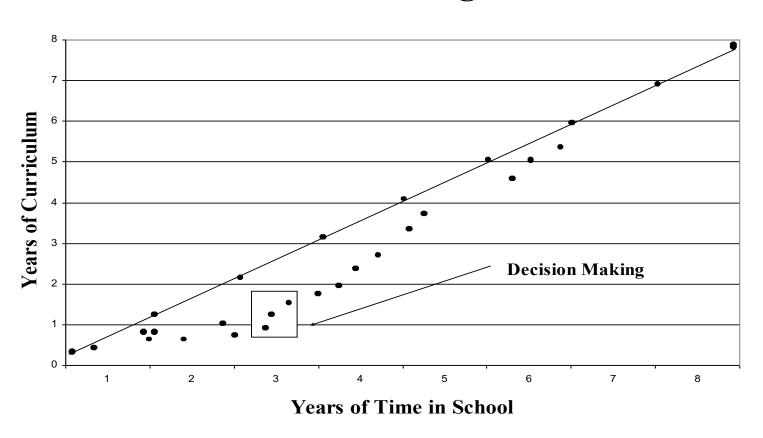
#### Who is this Student?

#### **Actual Course of Learning of Student**

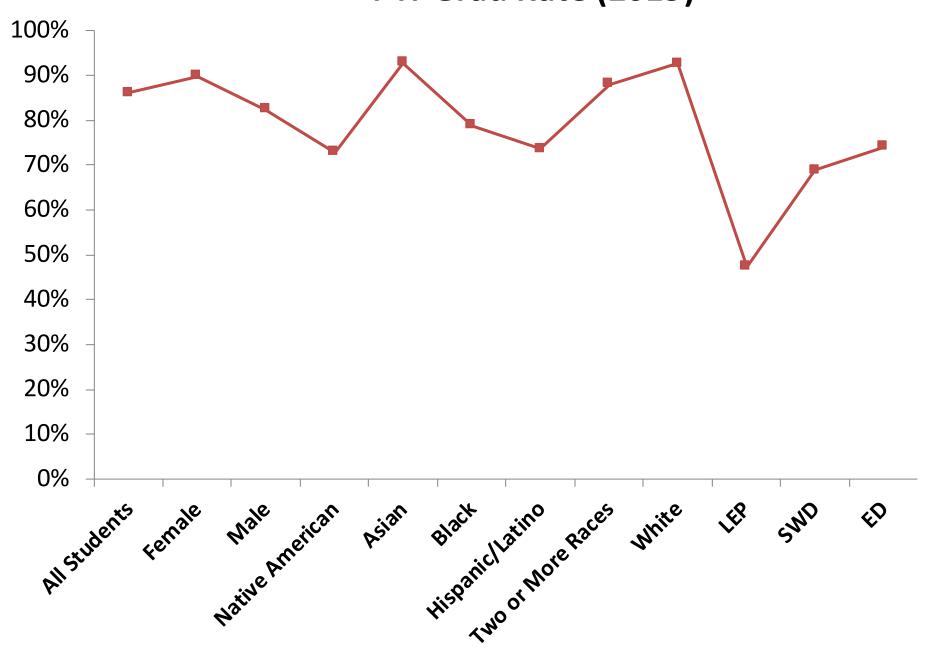


#### Who is this Student?

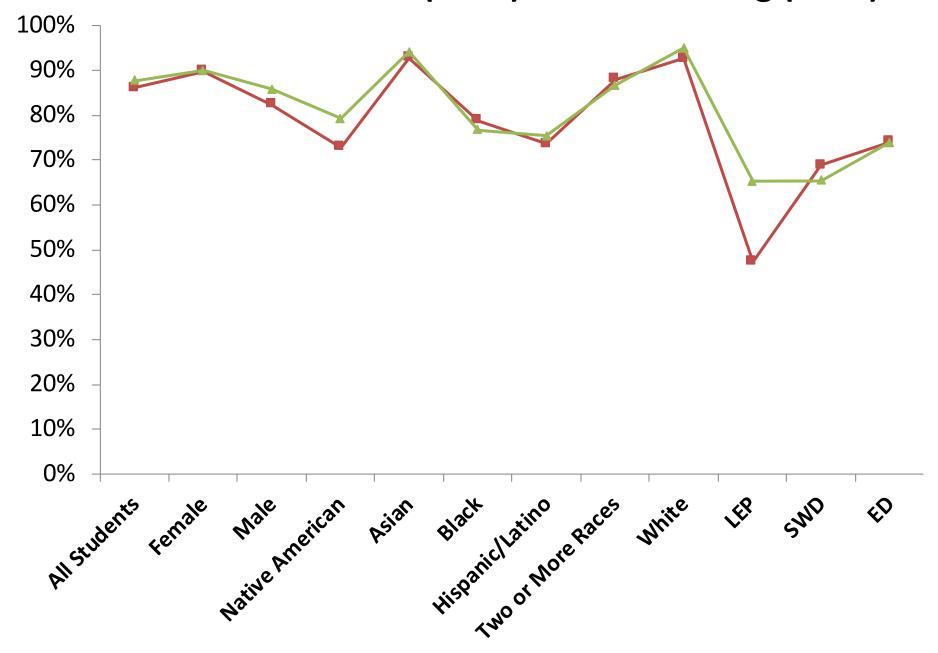
# **Effect of Decision Making on Educational Progress**

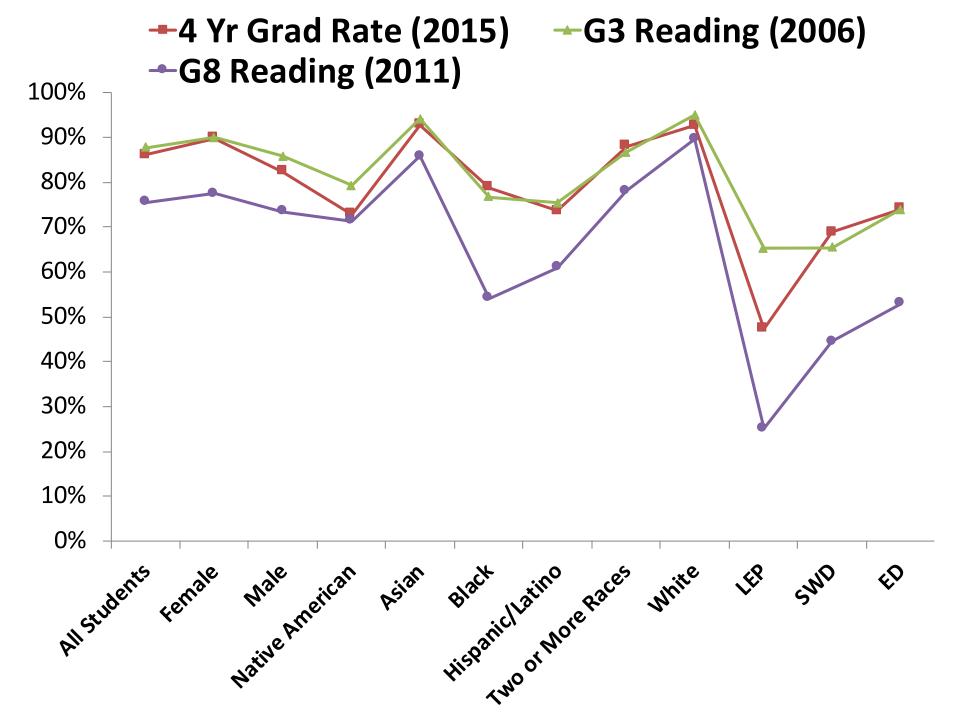


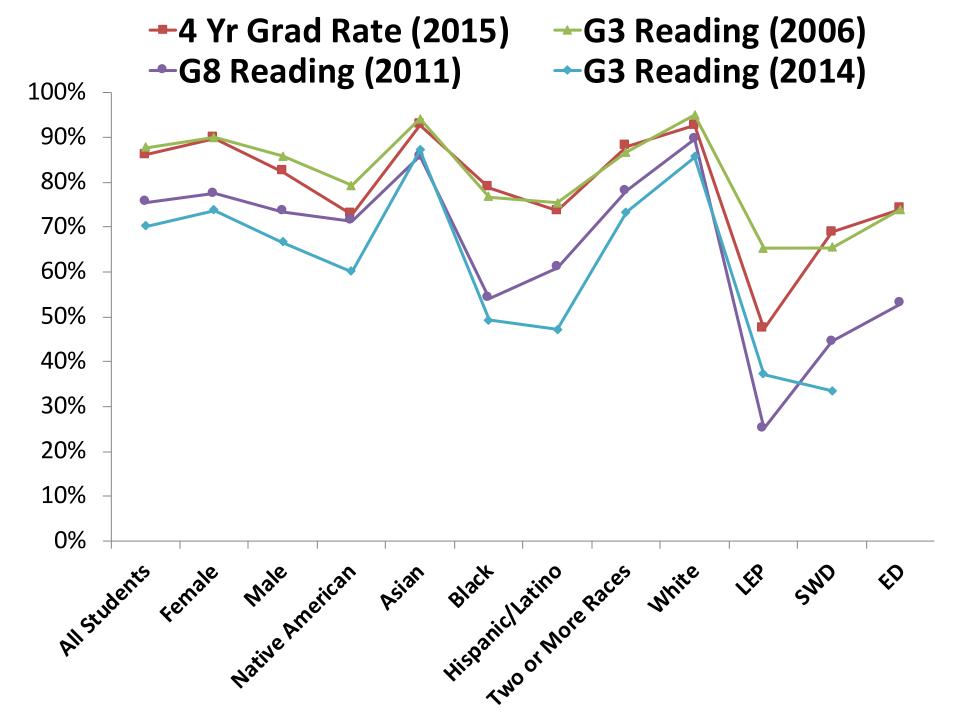
#### -4 Yr Grad Rate (2015)











## Big Idea #1

Using data to inform continuous improvement is critical to knowing if what you are doing is working!



## Let's Calibrate: The Vision

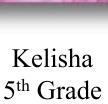
- All students at or above proficiency
- Students have the social and emotional behaviors that support engaged learning
- An integrated system of educational services for 'Every Ed'
- Support services are embraced as a necessary component for successful schooling

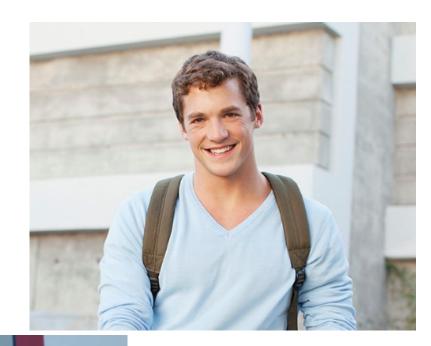
#### Let's Calibrate: The Outcomes

- Good first teaching for all students!
- Targeted instruction and interventions for learners, both at-risk and highly able
- Significant improvements in pro-social behaviors
- Reduction in over-representation of diverse student groups in low academic performance, special education, suspension/expulsion and alternative education
- Growth & overall improvement in achievement rates
- Maximize & realign resources for a maximum return on investment









Be Safe

Be Resp
 Be kind
 Always

Randy 9<sup>th</sup> Grade

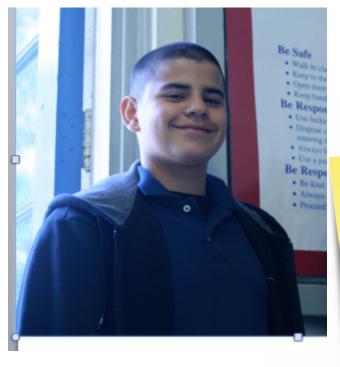
José 7<sup>th</sup> Grade

#### Kelisha



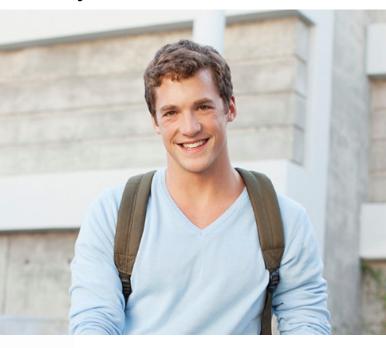


Current Grade Placement = 5th Current Reading Level = 2nd José





Randy



Current Gr. Placement = 7th Current Rdg Level = 4th

Current Gr. Placement = 9th Current Rdg Level = 5th

## **Current System**

Kelisha, José & Randy are referred to SST (AKA Grade Level Data Teams/Problem Solving Teams) and then assessment for Special Education eligibility

All are tested using a battery of standardized assessments

Next...

Severe Discrepancy
Placement in Special Education

## The Current Assumption Is...

A discrepancy exists, thus there must be something wrong with Kelisha, José & Randy.







## The Question is...

How do we know what caused the discrepancy if we never looked at anything but the student?

- Could there be problems that exist with core and/or supplemental curriculum?
- Did Kelisha receive high quality instruction starting in Kindergarten? How about in early Elementary School? What about José and Randy?
- Was instruction effectively intensified & implemented with consistency and fidelity?
- Was instruction monitored?

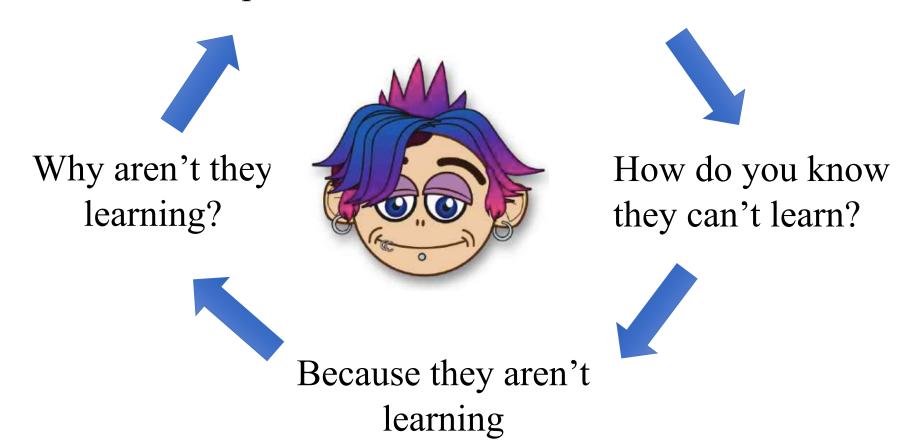
# "This is not just about closing the achievement gap.

# It is about ending the predictability."

Evelyn Belton-Kocher, August 2012 Former Dir. Research & Evaluation, SPPS

## The Cycle of Circular Thinking...

Purple haired kids can't learn



## Think about it...

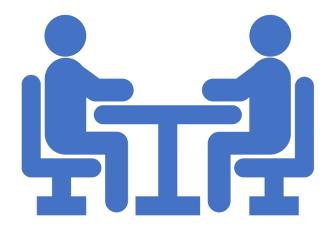
When a flower doesn't bloom you fix the environment in which it grows, not the flower.

## Big Idea #2

It all starts with strong core instruction in a healthy instructional environment.



Do We Have A
Common Language
Common
Understanding of
MTSS?



## **MTSS**

**Academics** 

**Behavior/SEL/ Mental Health** 

Universal Design for Learning

## **Multi-Tiered System of Supports**

- Evidenced-based model of schooling
  - Uses a data-based continuous improvement process
  - Integrates academic, behavior/social emotional/mental health instruction and intervention

- Integrated instruction and intervention
  - Delivered to students in varying intensities (multiple tiers) based on student need

- Decision-making is "need-driven"
  - Seeks to ensure that district resources reach the appropriate students (schools) at the appropriate levels to accelerate the performance of all students to achieve and/or exceed proficiency



## **NeMTSS Definition**

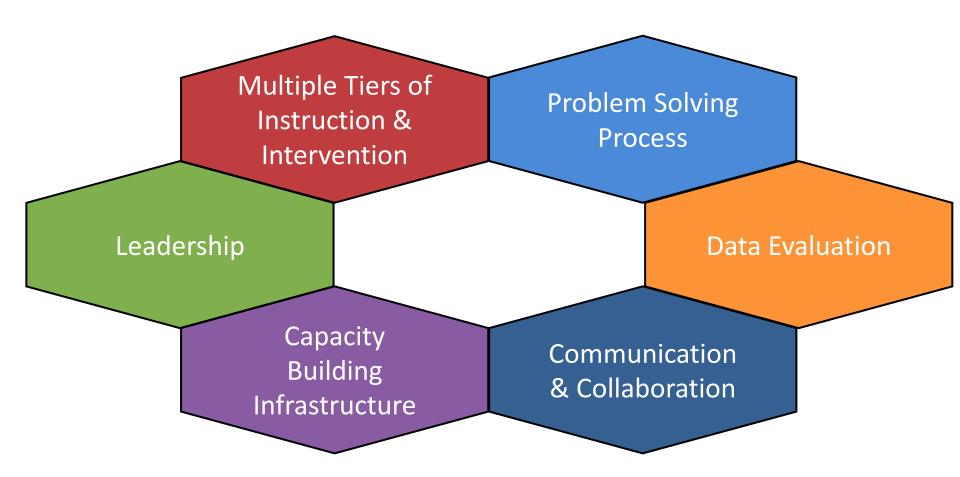
MTSS is a framework that promotes an integrated system

**connecting** general education and special education, along with all components of teaching and learning,

into a high quality, standards-based instruction and intervention system

that is matched to a student's academic, social-emotional and behavior needs.

## Critical Components of MTSS



<u>MTSS</u> is a framework to ensure successful education outcomes for ALL students by using a data-based problem solving process to provide, and evaluate the effectiveness of multiple tiers of integrated academic, behavior, and social-emotional instruction/intervention supports matched to student need in alignment with educational standards.



#### THE ESSENTIAL ELEMENTS OF NeMTSS and ALIGNMENT TO AQUESTT TENETS

**Shared Leadership** 

Communication, Collaboration, and Partnerships

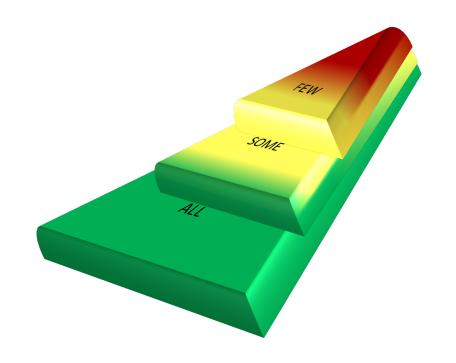
Evidence-Based Practices: Curriculum, Instruction, Intervention and Assessment

**Building Capacity/Infrastructure for Implementation** 

**Layered Continuum of Supports** 

Data-Based Problem Solving and Decision Making

## Levels of Instruction



The levels are differentiated by the intensity of the Instruction & who gets the

**Intensity:** 

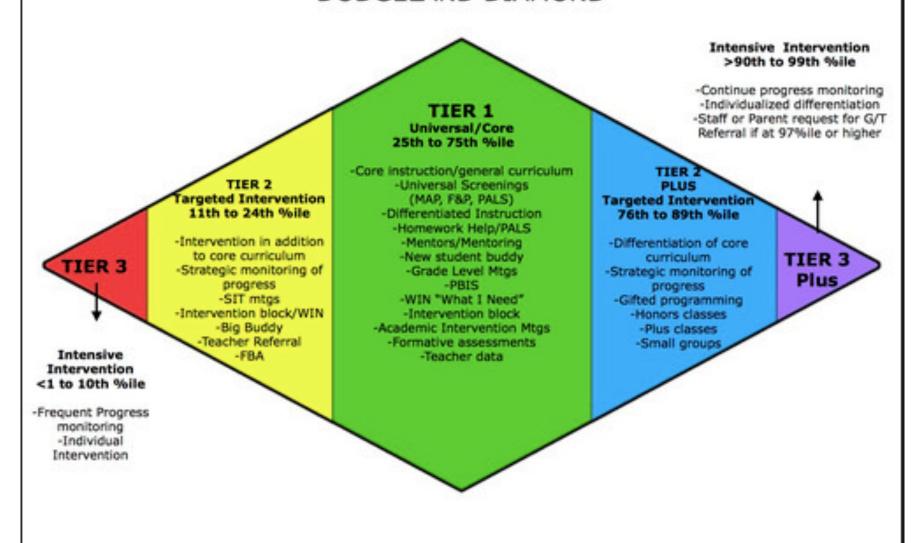
instruction.

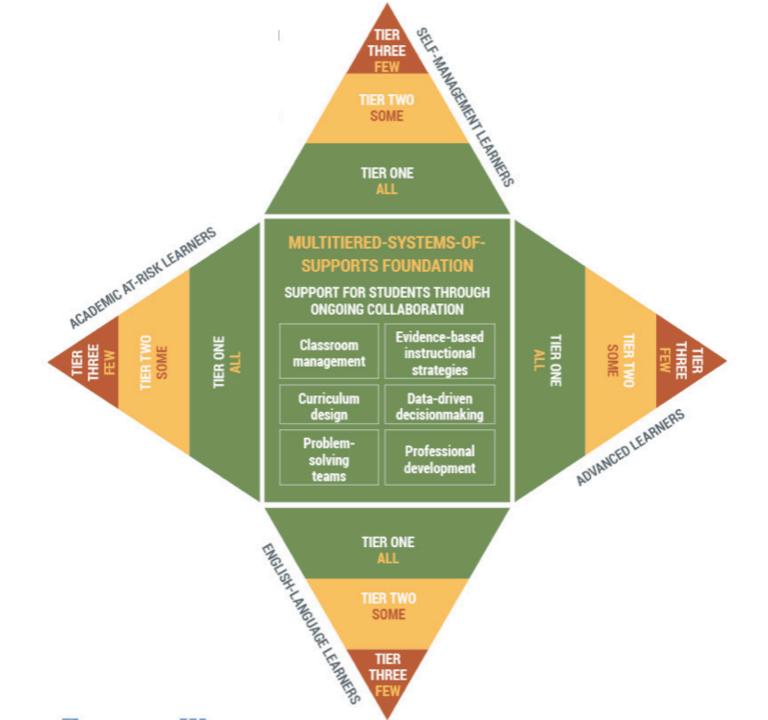
• Time

• Focus

Type

#### RESPONSE TO INTERVENTION DODGELAND DIAMOND

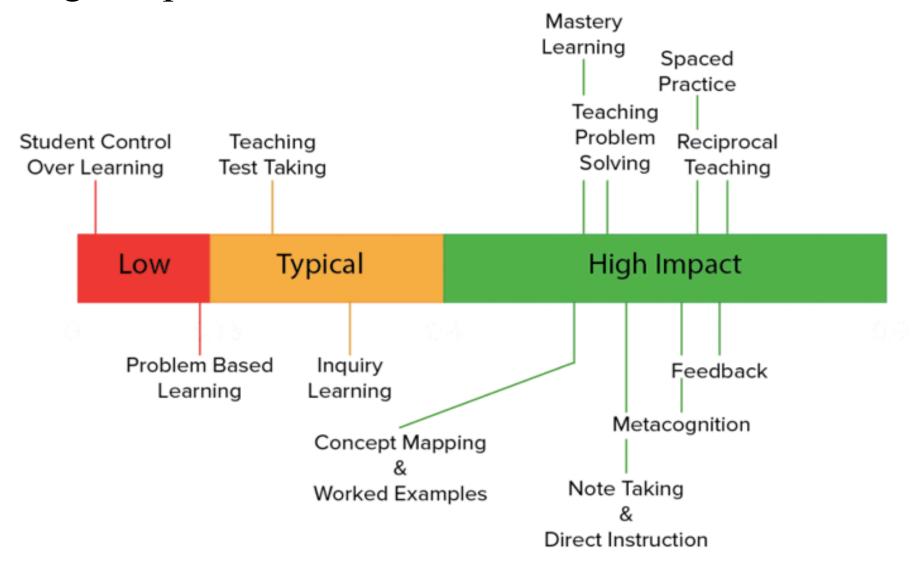


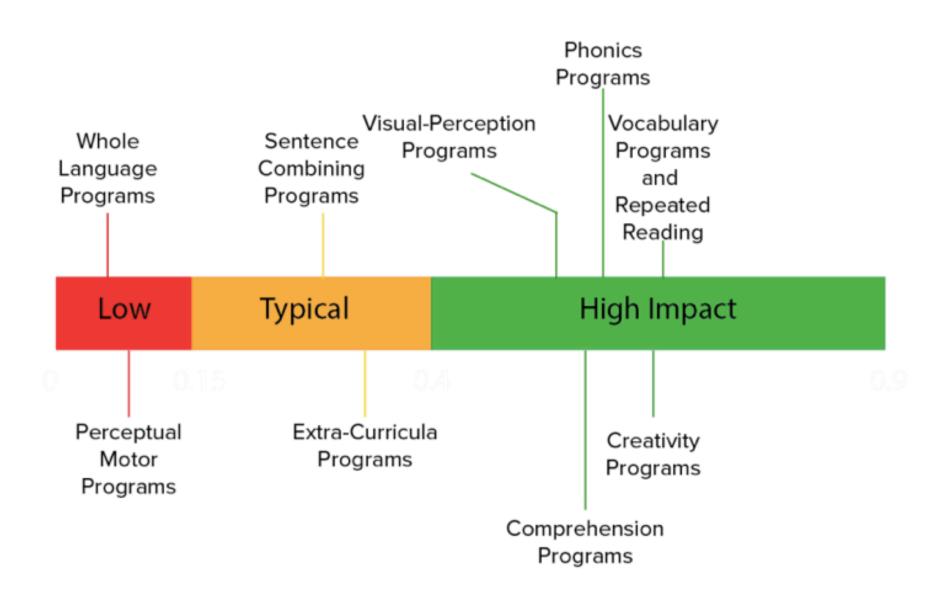


### Hattie, 2017

Variables Related to Explicit Instruction	d	Variables Related to Explicit Instruction	d
Explicit Teaching Procedures	.57	Scaffolding	.82
Direct Instruction	.60	Response to Intervention	1.29
Mastery Learning	.57	Collective Teacher Efficacy	1.57
Goals	.68	Teacher-Student Relationships	.52
Clarity	.75		
Questioning	.48	Comparisons	
Classroom Discussions	.82	Whole Language	.06
Feedback	.70	Discovery-Based Teaching	.21
Deliberate Practice	.79	Problem-based Learning	.26
Rehearsal and Memorization	.73	Student Control over Learning	.02
Spaced Practice	.60		
Retrieval Practice	.54		37

### High Impact Instruction





### Big Idea #3

Infrastructure development is a critical first step in getting the foundation ready for MTSS implementation.

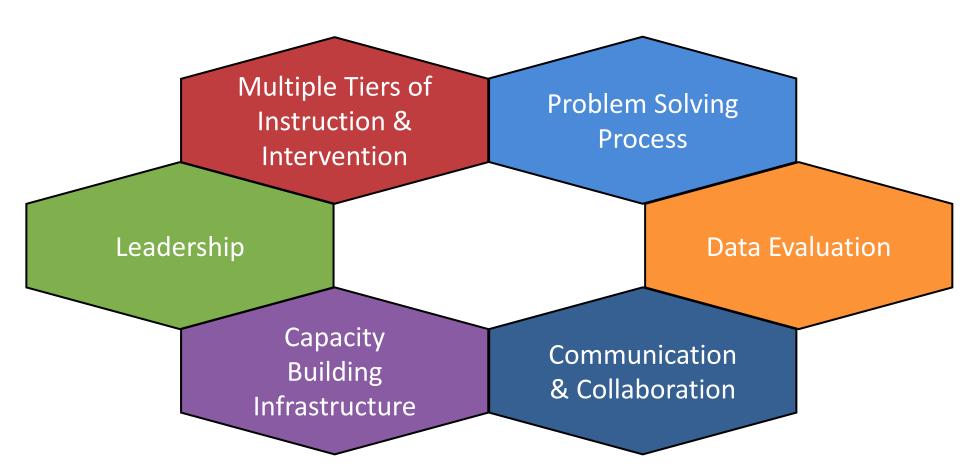


# What happens when MTSS is done well...

### 12 Years Ago... Florida...

- Made a commitment to implementing MTSS statewide
- Made a commitment to inclusion—inclusive instruction—to ensure all students had equitable access to content to attain grade level standards
- Made a commitment to the principles of UDL to drive the lesson planning process
- Made a commitment to standards-based instruction for all students
- Promoted the use of integrated lesson planning
- Promoted the concept of "universal instruction"

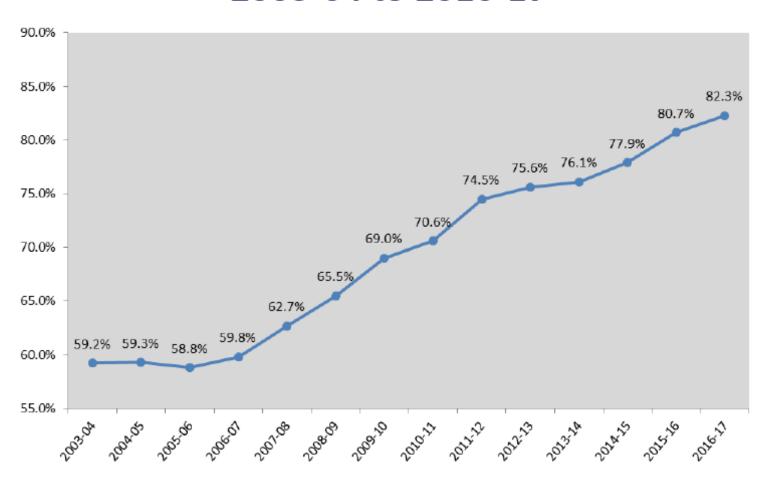
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### Florida's Graduation Rate 2003-04 to 2016-17



## Graduation Data 2008-2018

	2008	2018	Change	Rate/Year
SWD % Graduated	35.6%	77.0%	+ 41.4%	+4.14%
GAP from All Students	18.0	9.0	-9.0	-5.00%



### Florida Students Lead the Nation in Reading and Math on NAEP

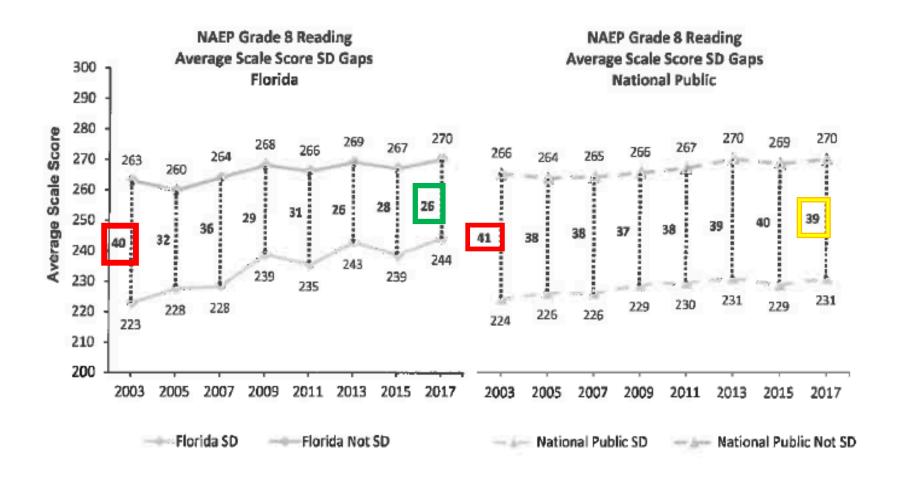
 Florida – Only State to Improve Significantly in Grade 4 Math, and Grade 8 Reading and Math

	2015	2017
Grade 4 Reading	227	228
Grade 4 Math	243	246 👚
Grade 8 Reading	263	267 👚
Grade 8 Math	275	279 👚



### Florida Subgroup Performance Leads the 50 States

- Florida Ranks #1 in Grade 4 Math Performance for
  - Black students,
  - Hispanic students,
  - Students eligible for free/reduced lunch, and
  - Students with disabilities
- Florida Ranks #1 in Grade 4 Reading Performance for
  - Hispanic students



### As a District...

### Los Angeles Unified School District

#### K-12 Enrollment approx. 664,000

#### **Total including Adult Education 1,067, 898**

- 10% Black, not Hispanic
- 73.8% Hispanic
- 9.0% White, not Hispanic
- 3.9% Asian

#### Approx. 53 languages

- 194,357 (29%) EL Students
- 94% of EL Hispanic
- -63,833 (10%) FEP
- -258,190 (39%) EL and FEP

### Los Angeles Unified School District

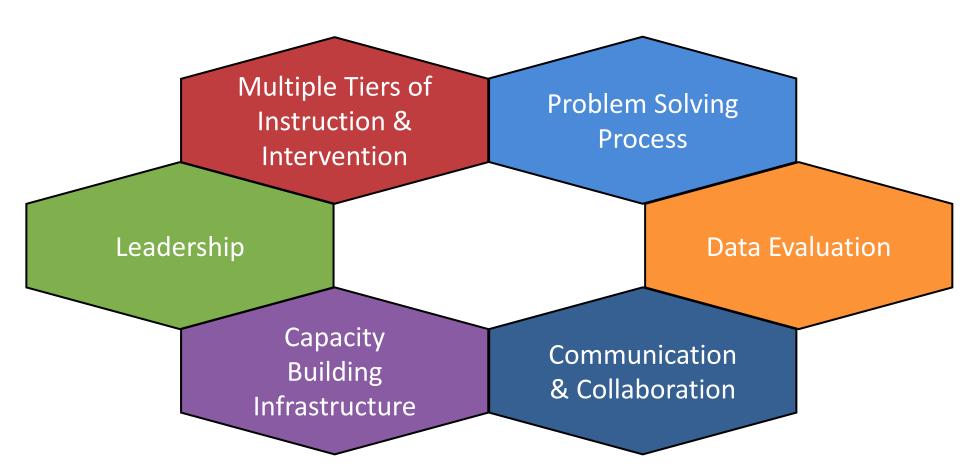
### Special Education 82,280 – 12%

```
- 50% SLD
```

- 15% **Speech**
- 13% **Autism**
- 9% OHI

- 50% SPELL

### Critical Components of MTSS



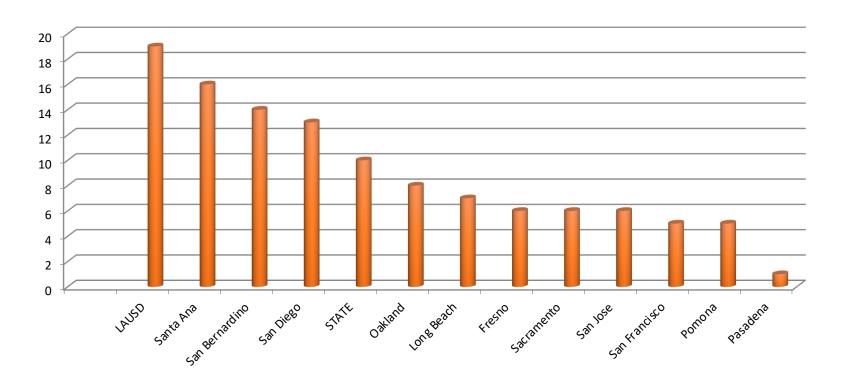
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### Big Picture Results...

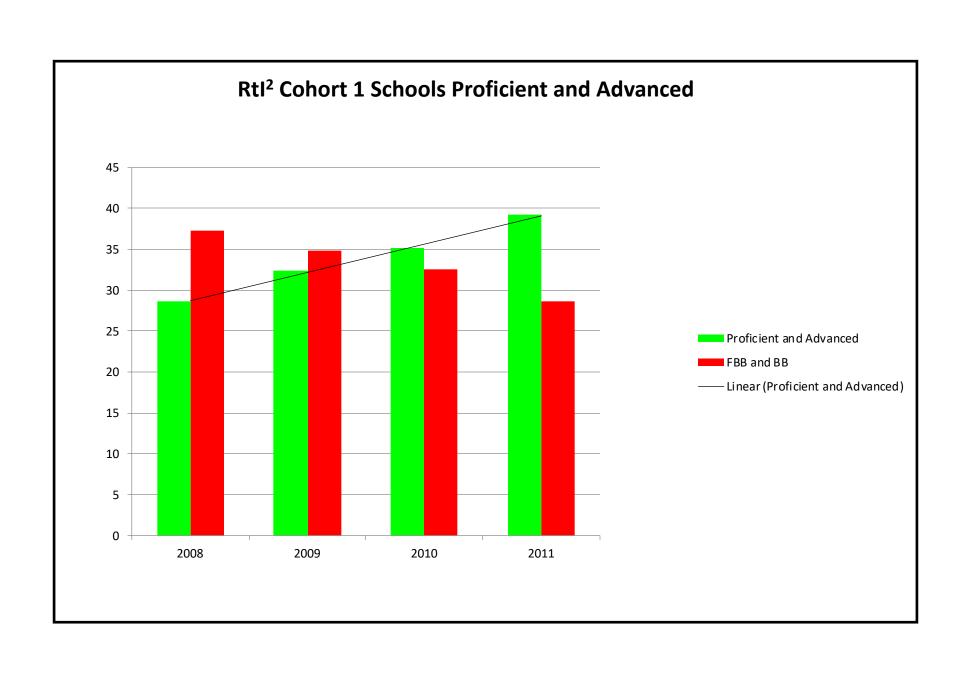
...showed growth in every single grade level...

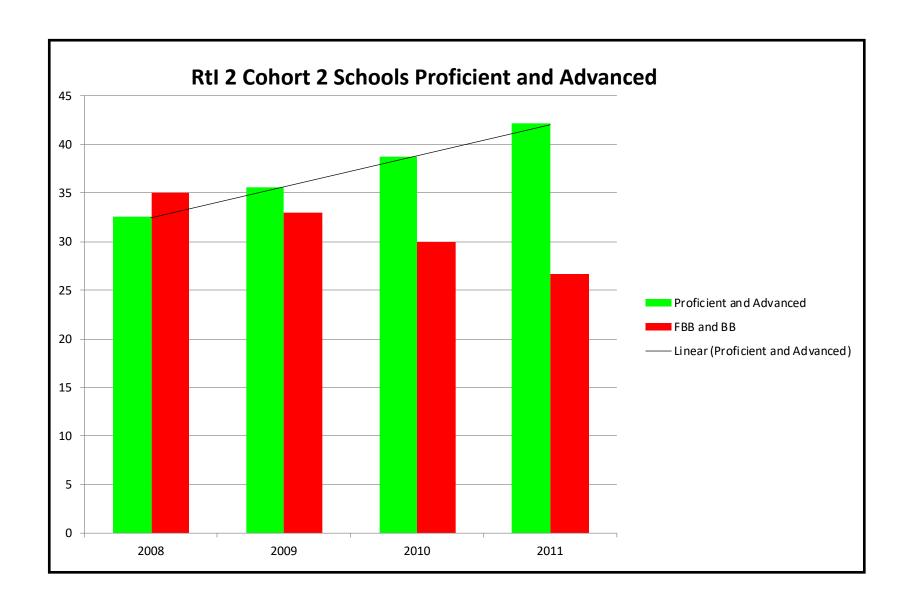
...every content area...

### 2010-11/12 Annual Growth (API) Urban School Districts in California

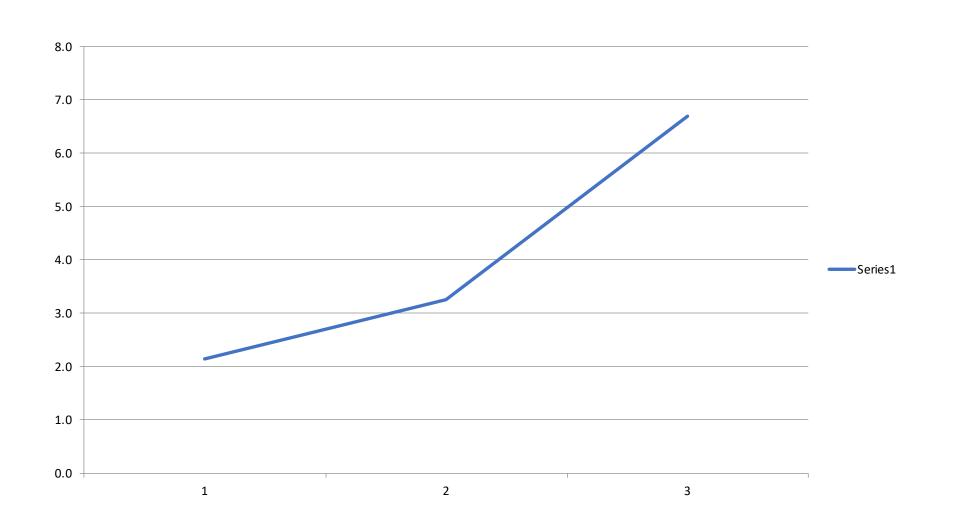


■ 2010-11 Growth Point (API)





### Percent of Students Moving to Proficient/Advanced From 2% in 08/09 to 6.9% in 10/11



#### **African American Students**

- 21 point increase in 2010
- 15 point increase 2011
- 17 points in 2012
- 3 year gain = 53 point growth

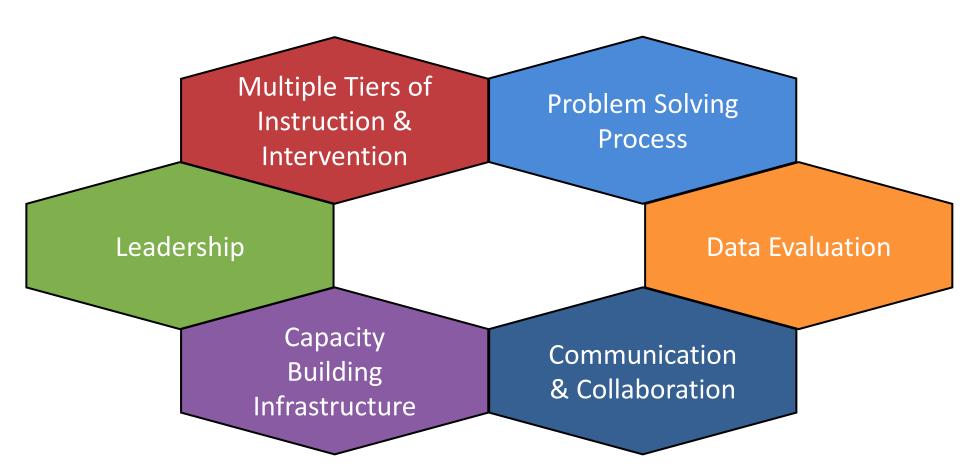
#### **Students with Disabilities**

- 20 point increase in 2010
- 28 point increase
- 26 points in 2012
- 3 year gain = 74 points

#### **English Language Learners**

- 11 point increase in 2010
- 20 point increase in 2011
- 13 point increase in 2012
- 3 year gain = 44 points

### Critical Components of MTSS



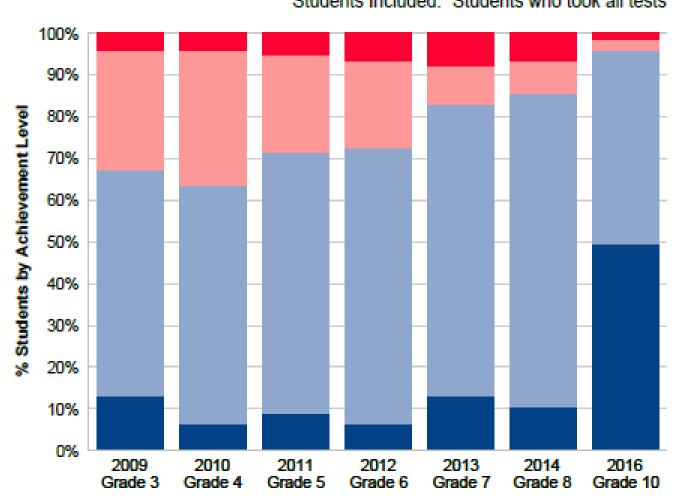
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### As a School...

### Cohort Data Slide: Class of 2018 ELA



Students Included: Students who took all tests

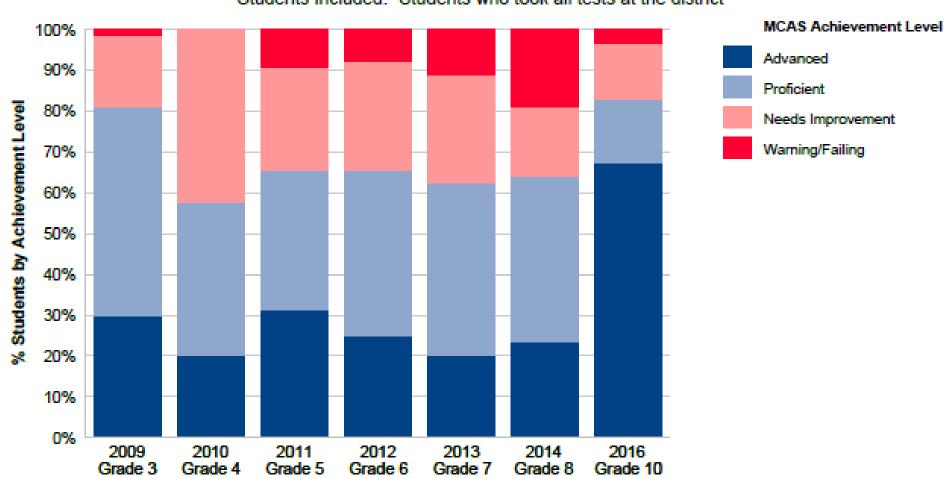




### Cohort Data Slide: Class of 2018 Math



Students Included: Students who took all tests at the district



### Mashpee Middle/High School 3-Year Data Comparison Subgroups (Grade 10)



Student Group	2015	2016	2017
	Before	MTSS	MTSS
	MTSS	Year 1	Year 2
Students with Disabilities % Proficient/Advanced	English	English	English
	81%	85%	91%
	Math 29%	<b>Math 46%</b>	<b>Math 64%</b>
Economically Disadvantaged Students %	English	English	English
	87%	92%	96%
Proficient/Advanced	<b>Math 67%</b>	<b>Math</b> 67%	<b>Math 82%</b>

### Mashpee Middle-Mashpee Middle-High School Graduation Rates (4-Year Cohort)

	2015	2016	2017
All Students	88.3%	90.2%	95%
Students with Disabilities	64.7%	76.9%	85.5%
Economically Disadvantaged Students	78.3%	87.8%	91%

### Big Idea #5

Continuous improvement is...

well...

Continuous.



# Never forget the importance of trust, relationships & listening for the sake of making progress.

### Big Idea #6

MTSS is not another thing...

It is THE thing!



# Where to from here?

It's a Marathon Not a Sprint...

But...we are running a fast Marathon!

If you want to change and improve the climate and outcomes of schooling – *both for students* and teachers, there are features of the school culture that have be to changed, and if they are not changed, your well intentioned efforts will be defeated.

Seymore Sarason 1996

### **Piecemealness**

"It is not the pace of change that is the culprit, it is the piecemealness and fragmentation what wears us down."

### MTSS Implementation

Organized by a Plan

Driven by Professional Development

 Supported by Coaching and Technical Assistance

Informed by Data