1. What do the data show? - Data Comprehension

Team members continuously collect, analyze, and apply learning from a range of data sources using multiple levels of analysis. Sources will include comparison and trend data about student learning, instruction, program evaluation, and organizational conditions that support learning.

- a. **Continuous Improvement Process:** Team members will be actively engaged in a continuous improvement process to determine verifiable improvement in student learning including readiness for and success in the next level.
  - i. Identify the stages of the continuous improvement process within the system used by the district/school
  - ii. Identify all stakeholders involved in the continuous improvement process
  - iii. Describe the district/school's current progress in the continuous improvement process
  - iv. Identify subgroups for disaggregation (i.e. gender, poverty, limited English proficient, special education, ethnicity, etc.)
- b. **District/School Profile:** Team members will create and maintain a district/school data profile using multiple types of data, multiple levels of data analysis, and metrics appropriate for the measure of data.
  - i. Types of Data
    - 1. Recognize the impact of a quality data culture on data accuracy
    - 2. Identify the four types of data<sup>2</sup> (demographic, student learning, perceptual, school processes), state examples, and explain the value of each type of data
    - 3. Name and locate available data sources for each of the four types at the district, building, grade, classroom, and individual student levels
    - 4. Determine possible data sources for missing data types
  - ii. Levels of Data Analysis
    - 1. Explain the intersection of the four types of data and the various intersections over time
    - 2. Explain how higher levels of analysis build upon lower levels and provide more comprehensive information when evaluated over time
  - iii. Measures of Data
    - 1. Understand the basic characteristics of qualitative and quantitative research methods
    - 2. Define the data measures of categorical and continuous and give example of each using the four types of data identified in the district/school
    - 3. Demonstrate understanding that the measure of data determines appropriate analysis, reporting, and display
    - 4. Identify appropriate use of mean, median, and mode
    - 5. Understand how to use and interpret raw scores, scale scores, percentiles, normal curve equivalent (NCE), and cut scores, and recognize common errors made in using these metrics
    - 6. Evaluate the reliability and validity of instruments used to collect data
- c. **Data Tools and Skills**: Team members will be able to use appropriate tools to collect, analyze, and comprehend data (Other Tools and Skills to be determined)
  - 1. Organize data
  - 2. Display data
  - 3. Develop and use surveys

#### 2. Why might this be? - Data Interpretation

Team members interpret and communicate data.

#### a. Interpret data results

- i. Make statements about the data that are Specific, Understandable, Related to focus questions, and Factual (SURF)<sup>1</sup>
  - 1. Hypothesize and record reasons for data trends, patterns, strengths, weaknesses, and gaps
  - 2. Identify strengths and prioritize challenges
- ii. Question and validate the data quality/accuracy
- iii. Develop an inquiry process to identify possible causes or contributing factors
- iv. Use data to test hypotheses
- v. Identify and investigate factors not expressed in the data

### b. Identify relationship(s) between the data and the district/school's vision about teaching and learning

- i. Agree and commit to a shared vision about teaching and learning that consists of:
  - 1. an articulated curriculum based on standards for learning that support the district/school's mission and vision
  - 2. instructional strategies designed to support the curriculum and improve student learning
  - 3. assessment processes that support student learning and effectively measure student achievement
  - 4. a safe and nurturing learning environment that treats each person with respect and is conducive to effective teaching and learning
- ii. Determine how vision will be implemented
- iii. Plan professional development to improve instruction
- iv. Implement processes for collaboration

#### c. Communicate data interpretation results effectively to all stakeholders

- i. Summarize the steps taken to interpret the data and the results of those steps
- ii. Determine the most appropriate method for communicating the interpretation results to internal and external stakeholders

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- iii. Disseminate information explaining the data analysis by:
  - 1. identifying the target audience
  - 2. identifying the appropriate communication medium
  - 3. including visualization components

#### 3. How should we respond? - Data Use

Team members will implement strategies and develop an action plan(s) to address student needs identified from analyzing the data

#### a. Identify researched-based strategies appropriate to the goal

- Develop district process for selecting research-based strategies to use with students for the addressed need(s)
- ii. Identify the key components of research-based strategies
- iii. Identify two to four research-based strategies that target the areas identified for improvement

#### b. Develop Action Plan(s)

- Based on an analysis of the data, identify a measurable goal(s) to improve student learning
- ii. Identify a baseline measurement for the goal(s)
- iii. Develop an action plan identifying specific steps and roles and to address each improvement goal(s)
- iv. Set timelines for the action plan(s)
- v. Identify resources, including professional development, needed to implement the action plan(s)
- vi. Plan for evaluation of the action plan(s)

#### c. Communicate action plan effectively to all stakeholders

- Summarize the steps taken to address the improvement goal and the results of those steps
- ii. Determine the most appropriate method for communicating the results and the evidence of the results to internal and external stakeholders

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- iii. Disseminate information explaining the action plan by:
  - 1. identifying the target audience
  - 2. identifying the appropriate communication medium
  - 3. including visualization components

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#### 4. Did our response produce results? - Evaluation

Team members evaluate, monitor, and communicate comprehensive information about student learning, school performance, and the achievement of system and school improvement goals to stakeholders.

- a. Evaluate Action Plan(s)
  - i. Measure the level of action plan implementation (program fidelity)
  - ii. Recognize and isolate variables being measured and variables not being measured that may impact outcome
  - iii. Compare baseline data with current data
  - iv. Make factual statements and ask questions about the impact of the action plan on student learning

### b. Effectively communicate action plan results to all stakeholders

- i. Summarize the steps taken and results of those steps to evaluate the action plan
- ii. Determine the most appropriate method for communicating the results and the evidence of the results to internal and external stakeholders
- iii. Disseminate information explaining the action plan by:
  - 1. identifying the target audience
  - 2. identifying the appropriate communication medium
  - 3. including visualization components

#### References

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<sup>1</sup> http://www.esu1.org/downloads/misc/DataESU1Guide.pdf p.18

<sup>&</sup>lt;sup>2</sup> Bernhardt, V. L. (2013). *Data analysis for continuous school improvement* (3rd ed.). Larchmont, NY: Eye On Education.